



2020/2023



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# Task 3.2.

## Deployment of capacity building to key actors

### PILOT AREA WORKSHOP

Fecha / Data  
September/October

#### Participantes



WROCLAW UNIVERSITY OF ENVIRONMENTAL AND LIFE SCIENCES



# AGENDA – SPANISH PILOT AREA WORKSHOP



1. INTRODUCTION TO THE ORGANIZERS and ENERGY FRAMEWORK (GOI) 10-12 diapos
  2. INTRODUCTION TO RESCOOP'S, BENEFITS and SERVICES TO BE PROVIDED (Community heating concept first approach) (GOI)10-12 diapos
  3. COMMUNITY BIOENERGY → Concept and legal framework. Type of communities and legal entities. (GOI)10-12 diapos
  4. TECHNICAL BIOENERGY AND SUSTAINABILITY ASPECTS → Pilot region successful (dossier T4.1) cases and technical aspects related to Forest biomass, straw, biogas and others but always related to heat production. (CIRCE)
  5. STAKEHOLDER ENGAGEMENT → Community creation process/created guideline. (GOI)
  6. POLICY RELEVANT MATERIALS → Pilot region/ country policy framework (GOI/CIRCE)
  7. BUSINESS AND INNOVATION ASPECTS → Present more tailored made business model for the cases to be promoted locally “Local integrated group of citizens”. Financing support.
- 
1. MARKET RESEARCH → Types of market research importance, examples of the researches done by the project in the pilot areas



# INTRODUCTION-BECoop GOIENER pilot case

Who we are? Spanish second larger REScoop



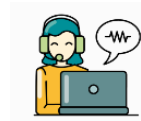
# goiener taldea

www.goiener.eus

BOLI VOLUNTEERING

GENERATION AND COLECTIVE INVESTMENT

GdO ELECTRICITY RETAIL



Workers

54



Volunteers

200



Offices

5.-



Consumer members

>15.000



Supply points

20,625



Nafarkoop members

+1000



Inversión en proyectos

1,2 M€

40.026 MWh



ELKARTEA

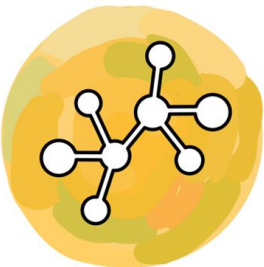


- Fotovoltaikoa
- Eolikoa
- Biomasa
- Hidroelektrikoa

**% 100 berriztagarria**  
**100% RENOVABLES**  
**GERTU GAUDE, GERTUKOAK GARA**



Responsible HERRITARRA PARTE-HARTZAILEA  
Sostenible DESZENTRALIZAZIOA VOLUNTARIADO Kontzentratua LOCAL



# INTRODUCTION-BECoop GOIENER pilot case

## What are we looking for? Expansion of activities

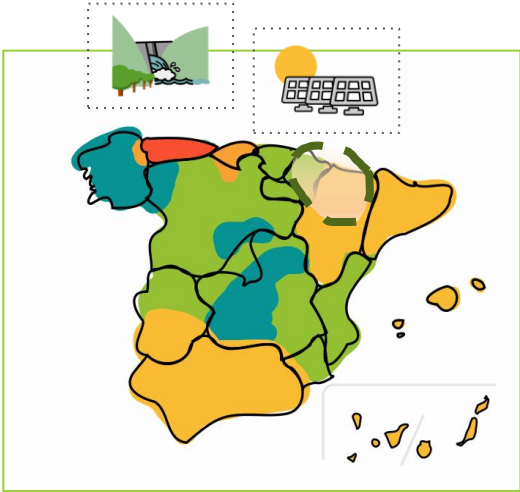
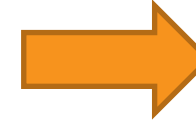
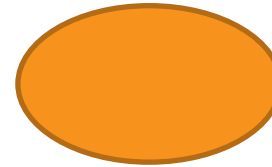
### RES electricity retailing/generation



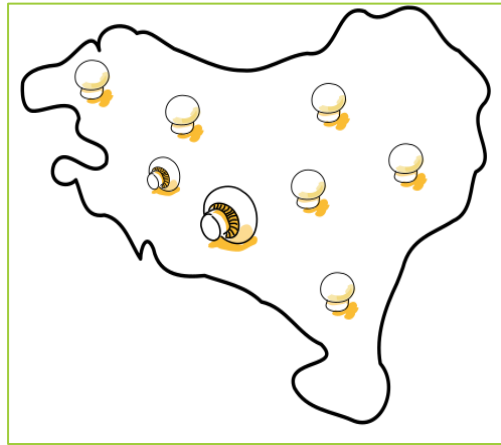
### RES heating retailing/generation



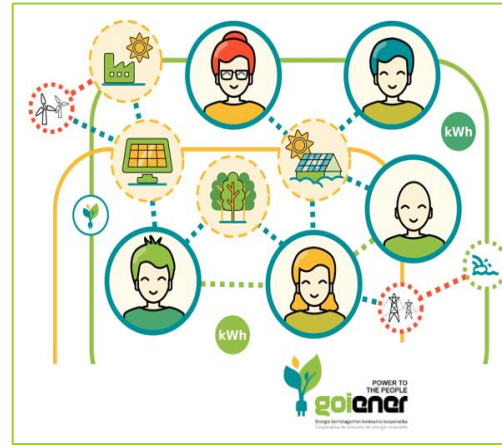
### Renewable energy communities



- Retail of electricity with GdO.
- PV, minihydro self/colective consumption instalations.
- Advice to citizens, local authorities...



- Retail of biofuels, heat/cold, biogas with GoO?
- BE projects execution.
- Advice to citizens, local authorities...



- Multy cooperative. energetic

### Demo cases:

Local BE community cases where GOIENER will develop, practice and gain knowledge on BE heating services.



ABERASTURI



MURGIA



Orexa



Iturmendi



Balmaseda



> 10 RESCoop





# INTRODUCTION-CIRCE technological center

## CIRCE es energía

- MAS DE 25 AÑOS DE I+D+i AL SERVICIO DE LAS EMPRESAS, LA SOCIEDAD Y EL MEDIOAMBIENTE



### MISIÓN

Mejorar la competitividad de las empresas mediante la generación y transferencia de tecnología a través de actividades de I+D+i y formación, orientadas a mercado y en el ámbito de la sostenibilidad y la eficiencia de los recursos, las redes energéticas y las energías renovables.



### VISIÓN

- **Referencia** internacional en energía.
- **Multiplicador** de inversión en I+D+i.
- Foco de **talento**.
- Generador de ideas y **soluciones** innovadoras y competitivas.



### VALORES

- **Calidad** y agilidad
- **Compromiso** y responsabilidad
- Pasión por el reto y la **innovación**
- **Transparencia**
- Entusiasmo por el trabajo **colaborativo**
- **Vocación** por la sostenibilidad económica, social y ambiental



Somos un centro tecnológico fundado en 1993, y buscamos aportar soluciones innovadoras para un **DESARROLLO SOSTENIBLE**

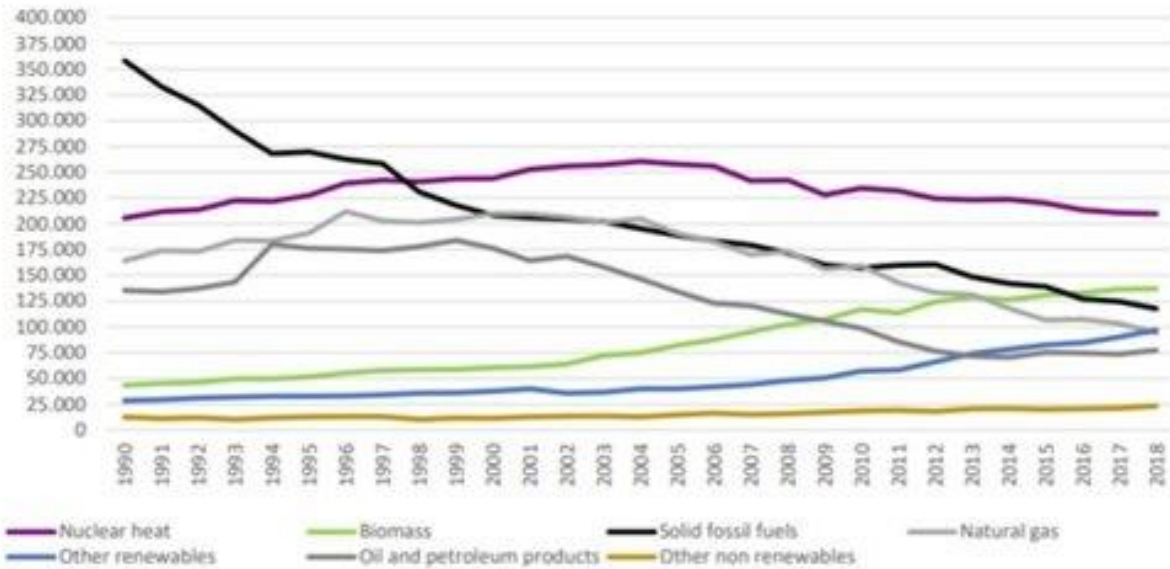
Para ello contamos con un equipo multidisciplinar, altamente cualificado, compuesto por más de **272 profesionales**.

Trabajamos para mejorar la competitividad de las empresas mediante la **generación de transferencia de tecnología** a través de actividades de I+D+i y formación orientadas a mercado dentro del ámbito de la sostenibilidad y eficacia de los recursos, las redes energéticas y las energías renovables.



Pacto Mundial  
Red Española

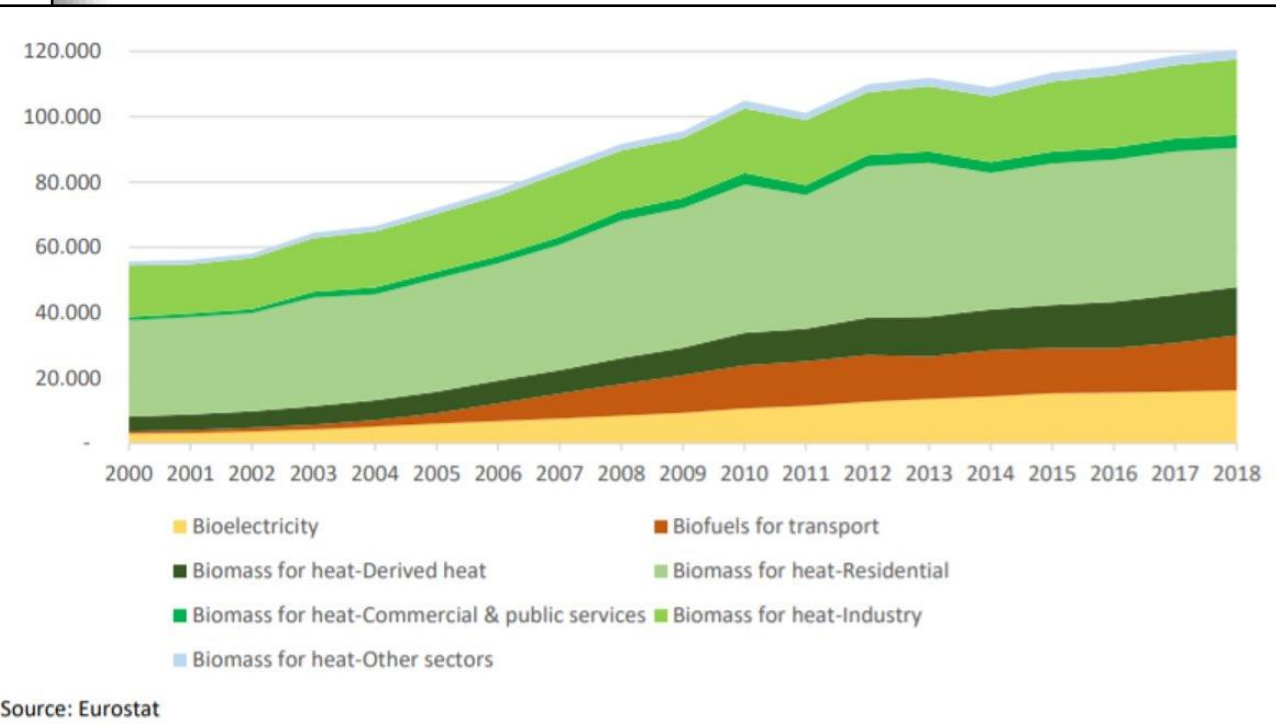
# ENERGY FRAMEWORK-BIOENERGY USE IN EUROPE



Source: Eurostat

A rather **slow penetration of renewables in the EU heating and cooling sector**, which accounts for **51% of EU's total energy consumption** and is expected to account for the largest share of demand by 2050.

A significantly untapped RE market uptake potential for bioenergy -> **96% OF ALL RENEWABLE HEAT PRODUCED COMES FROM BIOMASS !!!**

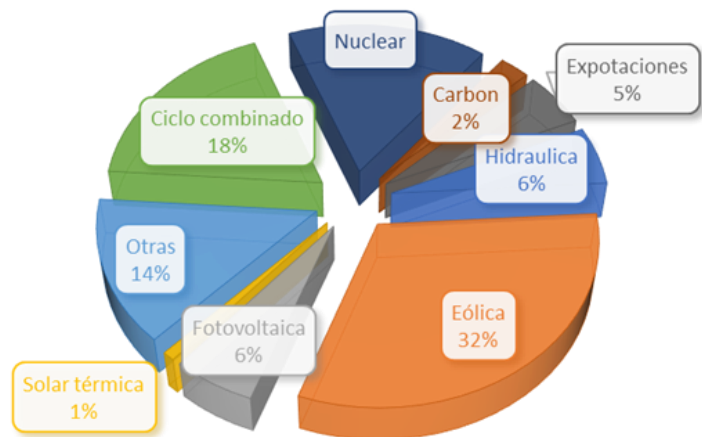


Source: Eurostat



# ENERGY FRAMEWORK-SPAIN

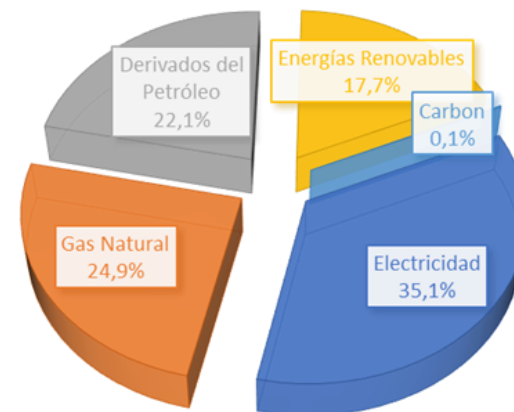
## Electricity generation mix 2021



>50% from no local sources

<45% non-renewable

## Households energy sources

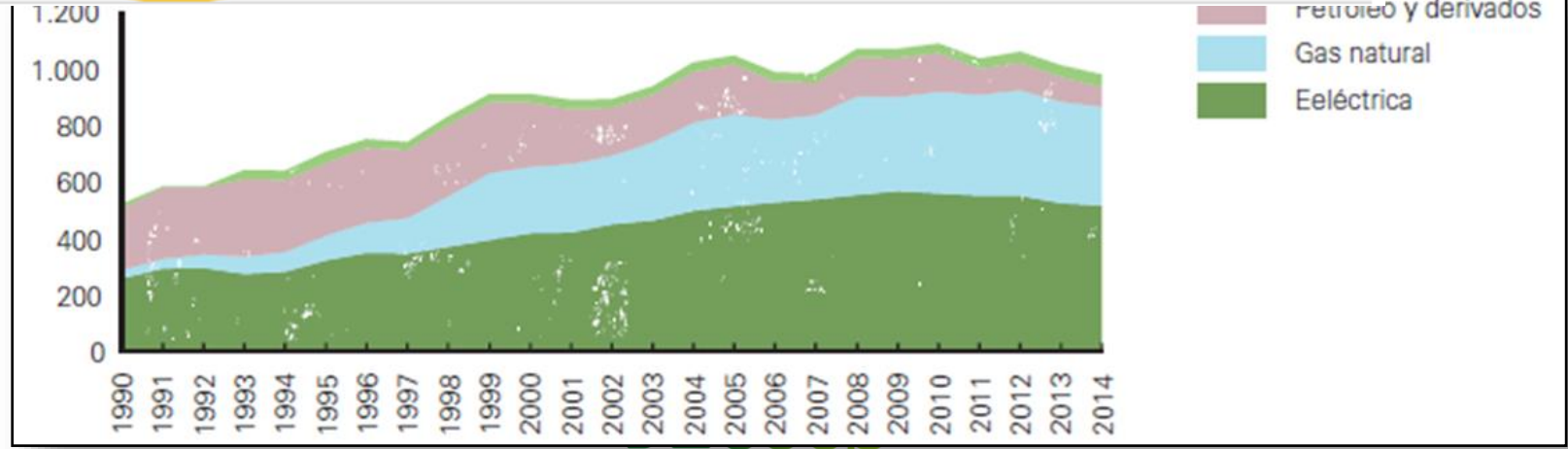
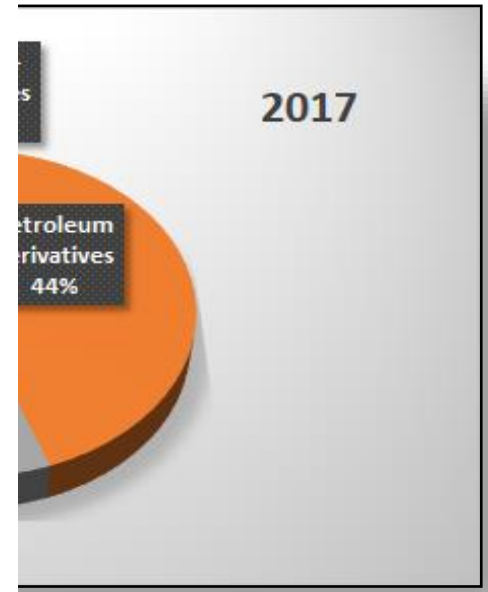
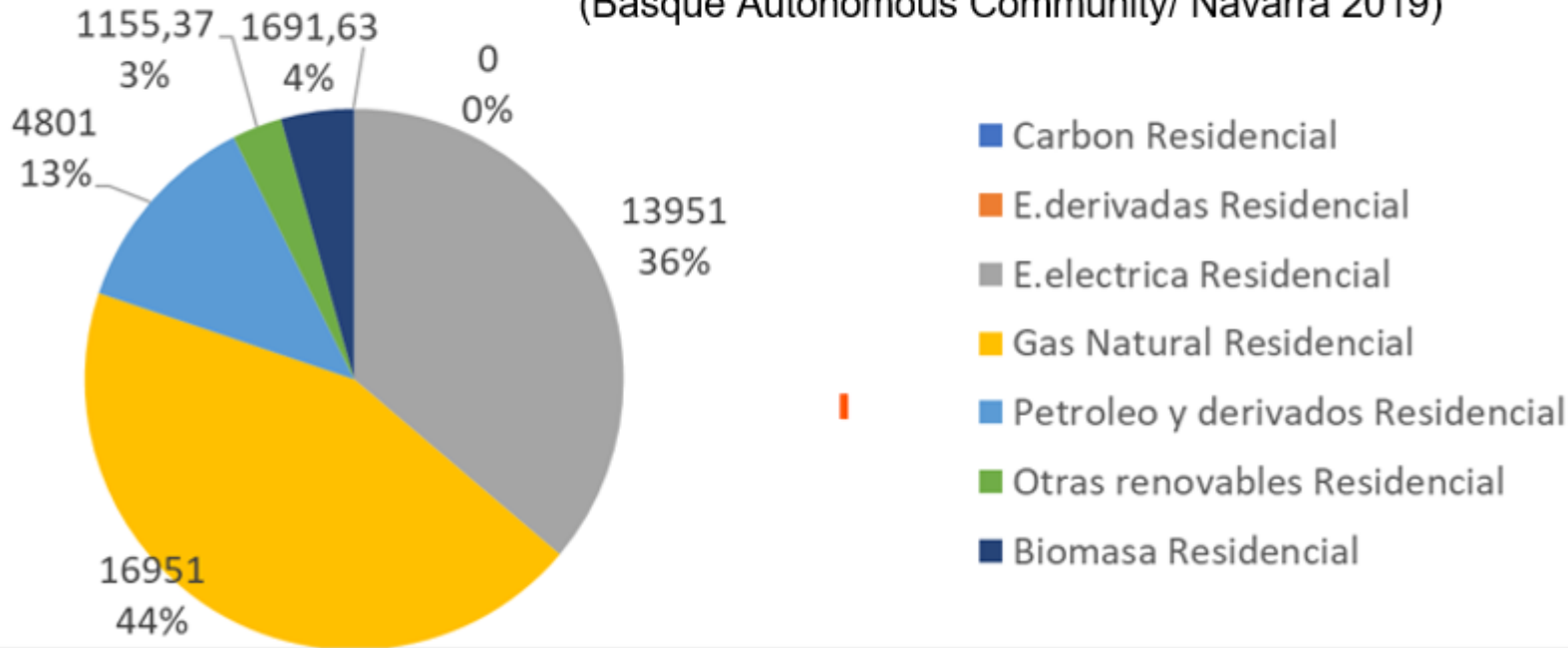


>50% from no local sources

<20% non-renewable

# ENERGY FRAMEWORK

Distribution of final energy consumption (TJ) residential sector (Basque Autonomous Community/ Navarra 2019)





# INTRODUCTION – RENEWABLE ENERGY COMMUNITY (RESCOOP)

## What is?

It is a new legal way of managing aspects of the energy transition.

1. WHO (Participating / Effective control)

An ENERGY COMMUNITY is a legal entity. **Individuals** and **entities** in the immediate environment, **public and private**, with the purpose of collaborating **in an activity related to the energy sector**, in order to provide services to its members or to the local community or other socio-economic and environmental benefits.

2. HOW?

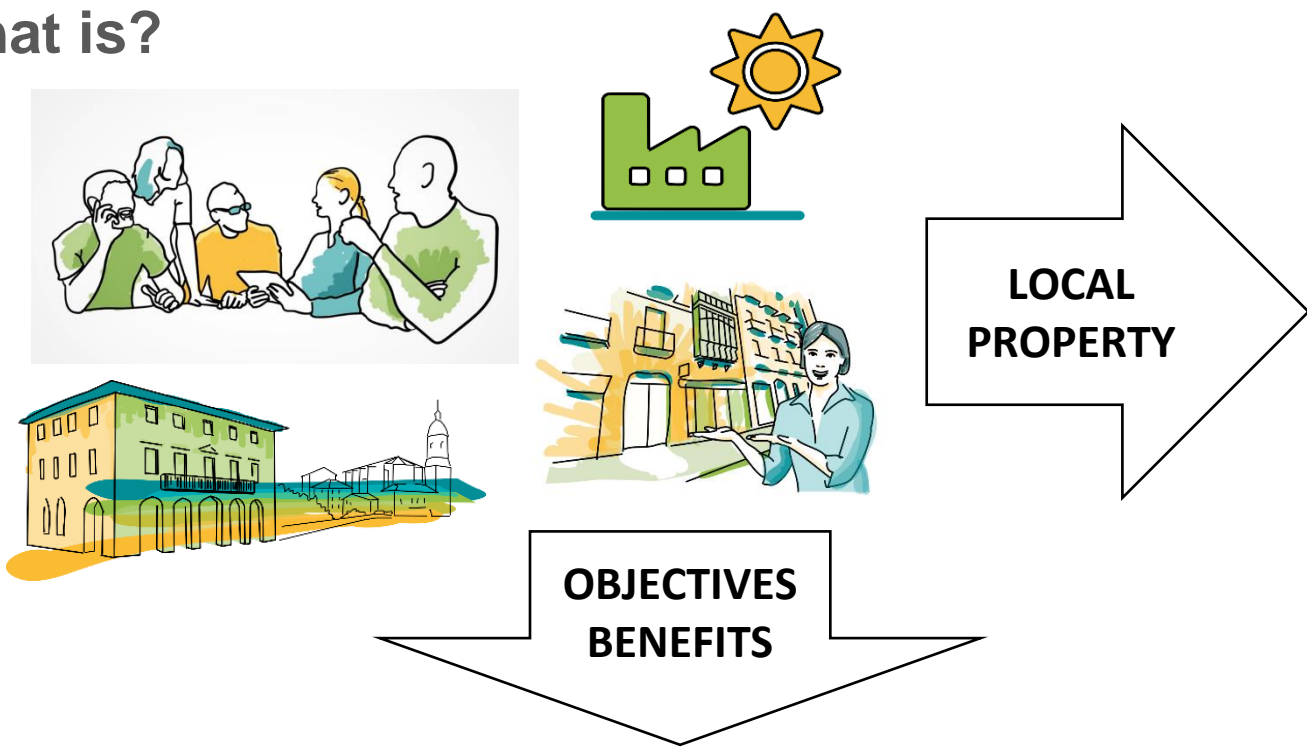
3. WHY?



# INTRODUCTION – RENEWABLE ENERGY COMMUNITY (RESCOOP)



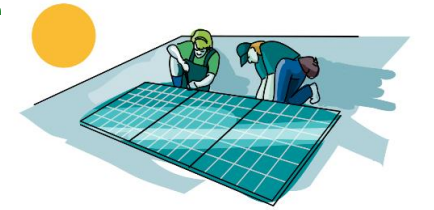
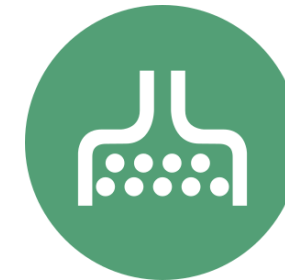
What is?



**ENVIRONMENTAL, SOCIAL, ECONOMIC**  
Financial gain shall have no place or priority.



**OFFER**



**MOST ACCUARATE LEGAL FORM FOR THE SPANISH FRAMEWORK:**

Associations and Cooperatives Plural and democratic participation.

**PARTICIPANTS:** Individuals, local authorities, municipalities and SMEs.

# INTRODUCTION – RENEWABLE ENERGY COMMUNITY (RESCOOP)



Following the RED II Directive, Renewable Energy Community, means a legal entity:

- (a) which, in accordance with the applicable national law, is based on open and voluntary participation, is autonomous, and is **effectively controlled by shareholders** or members that are **located in the proximity** of the renewable energy projects that are owned and developed by that legal entity;
- (b) the shareholders or members of which are **natural persons, SMEs or local authorities, including municipalities**;
- (c) the primary purpose of which is to **provide environmental, economic or social community benefits** for its shareholders or members or for the local areas where it operates, rather than financial profits.

**Source:** Directive 2018/2001 of the European Parliament and of the Council of December 11, 2018 on the promotion of the use of energy from renewable sources (REDII)



# INTRODUCTION – RENEWABLE ENERGY COMMUNITY (RESCOOP)



## Renewable energy communities are entitled to:

- a) produce, consume, store and sell renewable energy, including through renewable power purchase agreements;
- b) share, within the renewable energy community, renewable energy that is produced by the production units owned by that renewable energy community and to maintain the rights and obligations of the renewable energy community members as customers;
- c) access all suitable energy markets both directly or through aggregation in a non-discriminatory manner.

# INTRODUCTION – RENEWABLE ENERGY COMMUNITY (RESCOOP) - POLICY



## Differences between CEC and REC:

14.6.2019 ES Diario Oficial de la Unión Europea L 158/125

### DIRECTIVAS

DIRECTIVA (UE) 2019/944 DEL PARLAMENTO EUROPEO Y DEL CONSEJO de 5 de junio de 2019 sobre normas comunes para el mercado interior de la electricidad y por la que se modifica la Directiva 2012/27/UE (versión refundida)

(Texto pertinente a efectos del EEE)

EL PARLAMENTO EUROPEO Y EL CONSEJO DE LA UNIÓN EUROPEA,

Visto el Tratado de Funcionamiento de la Unión Europea, y en particular su artículo 194, apartado 2,

Vista la propuesta de la Comisión Europea,

L 328/82 ES Diario Oficial de la Unión Europea 21.12.2018

### DIRECTIVAS

DIRECTIVA (UE) 2018/2001 DEL PARLAMENTO EUROPEO Y DEL CONSEJO de 11 de diciembre de 2018 relativa al fomento del uso de energía procedente de fuentes renovables (versión refundida)

(Texto pertinente a efectos del EEE)

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## Citizen energy communities (CEC)

06.2019

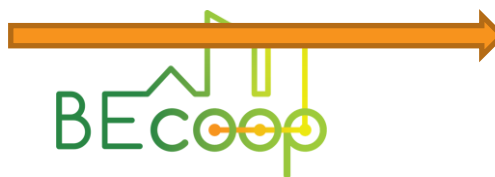
## Renewable Energy Communities (REC)

12.2018

ODS



**TASK PENDING: Transposition of directives**



In the current law the term used is local energy community to encompass both terms



# INTRODUCTION – RENEWABLE ENERGY COMMUNITY (RESCOOP)-POLICY



## Differences between CEC and REC:

### Citizen energy communities (CEC)

- Technologically neutral (only electricity )
- No geographical limits.
- Anyone can participate.
- Degree of independence not defined.
- Effective control includes medium-sized companies.



### Renewable Energy Communities (REC)

- All forms of renewable energy.
- Proximity of RE projects.
- Individuals, local authorities, municipalities and SMEs.
- Independent of its individual members and traditional market players.
- Actual control of individuals, local entities and SMEs.



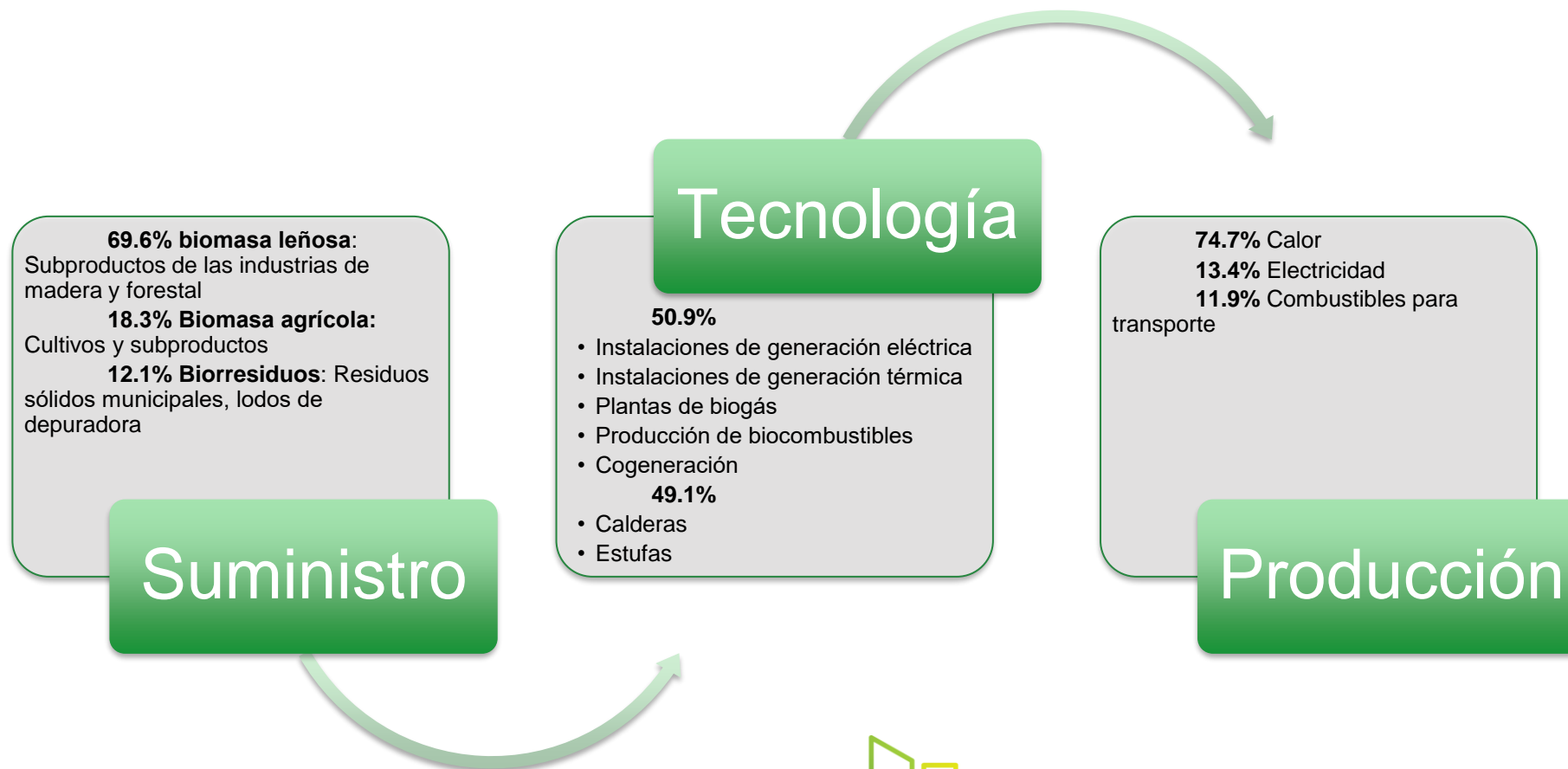
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# TECHNICAL BIOENERGY AND SUSTAINABILITY ASPECTS

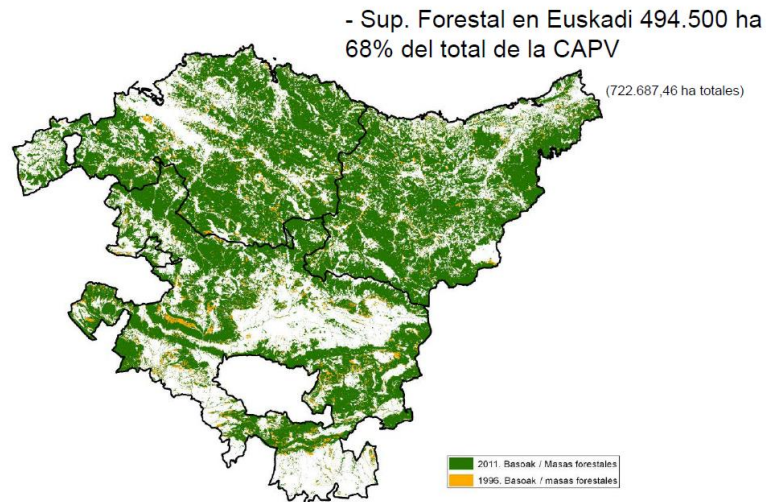
Energía obtenida a partir de materia orgánica con potencial para ser transformada



# TECHNICAL BIOENERGY AND SUSTAINABILITY ASPECTS

## Disponibilidad de biomasa

Es España tiene un gran potencial recursos biomásicos



- Sup. Forestal arbolada en Euskadi 396.700 ha  
55% del total de la CAPV (Media Unión Europea 40%)

Pais	Recursos biomásicos (Petajulios)	Población (millones)	Consumo (Toneladas equivalentes de petróleo)	Consumo por millón de habitantes	Recursos biomásicos por millón de habitantes
Francia	861,0	67,0	14.327,2	213,8	12,9
Alemania	774,0	82,0	25.697,4	313,4	9,4
España	619,0	46,0	6.754,2	146,8	13,5
Polonia	578,0	38,0	7.824,7	205,9	15,2
Suecia	516,0	10,0	11.298,4	1129,8	51,6
Finlandia	504,0	5,0	8.843,9	1768,8	100,8
Reino Unido	300,0	66,0	10.031,6	152,0	4,5
Austria	270,0	9,0	5.748,5	638,7	30,0
Italia	143,0	61,0	13.445,1	220,4	2,3
Portugal	117,0	10,0	2.887,3	288,7	11,7
Rumania	85,0	20,0	3.736,1	186,8	4,3
Estonia	79,0	1,0	841,7	841,7	79,0
Países Bajos	77,0	17,0	2.799,8	164,7	4,5
Dinamarca	69,0	6,0	3.456,1	576,0	11,5
Letonia	68,0	2,0	1.364,8	682,4	34,0
Irlanda	54,0	5,0	423,2	84,6	10,8
Bélgica	31,0	11,0	2.837,8	258,0	2,8
<b>Total</b>	<b>5.145,0</b>	<b>456,0</b>	<b>122.317,8</b>	<b>268,2</b>	<b>11,3</b>

# TECHNICAL BIOENERGY AND SUSTAINABILITY ASPECTS

## Disponibilidad de biomasa



Especie	Tipo	Potencial (t ms/a)*	Disponible (t ms/a)*
Coníferas	Restos	3.031.382	1.438.717
Fronosas	Restos	3.601.615	1.594.704
Mezcladas	Restos	893.080	549.137
Matorral	Tratmto	2.080.482	937.845
Pastos leñosos	Ambiental	941.701	252.248
<b>TOTAL</b>	---	<b>10.548.261</b>	<b>4.772.650</b>

Cultivo	Tipo	Potencial (t ms/a)*	Disponible (t ms/a)*
Cereales en secano	Paja	16.944.193	5.420.661
Cereales en regadío	Paja	4.682.592	3.746.230
Arroz	Paja	394.983	316.204
Plantaciones de olivo	Podas	1.819.981	1.455.168
Plantaciones de frutales	Podas	1.411.563	1.129.094
Viñedos	Podas	843.949	675.000
Mezclas de cultivos	Podas	123.225	99.416
<b>Total agricultura</b>	---	<b>26.220.486</b>	<b>12.841.774</b>
Adicional reconversión (arranques)	Árbol y raíz	>1.000.000**	>800.000**

[\*] t ms: toneladas de materia seca; [\*\*] estimación AgroBioHeat



# TECHNICAL BIOENERGY AND SUSTAINABILITY ASPECTS



Biomasa agrícola herbácea



Biomasa agrícola leñosa



Biomasa forestal



Biomasa ganadera



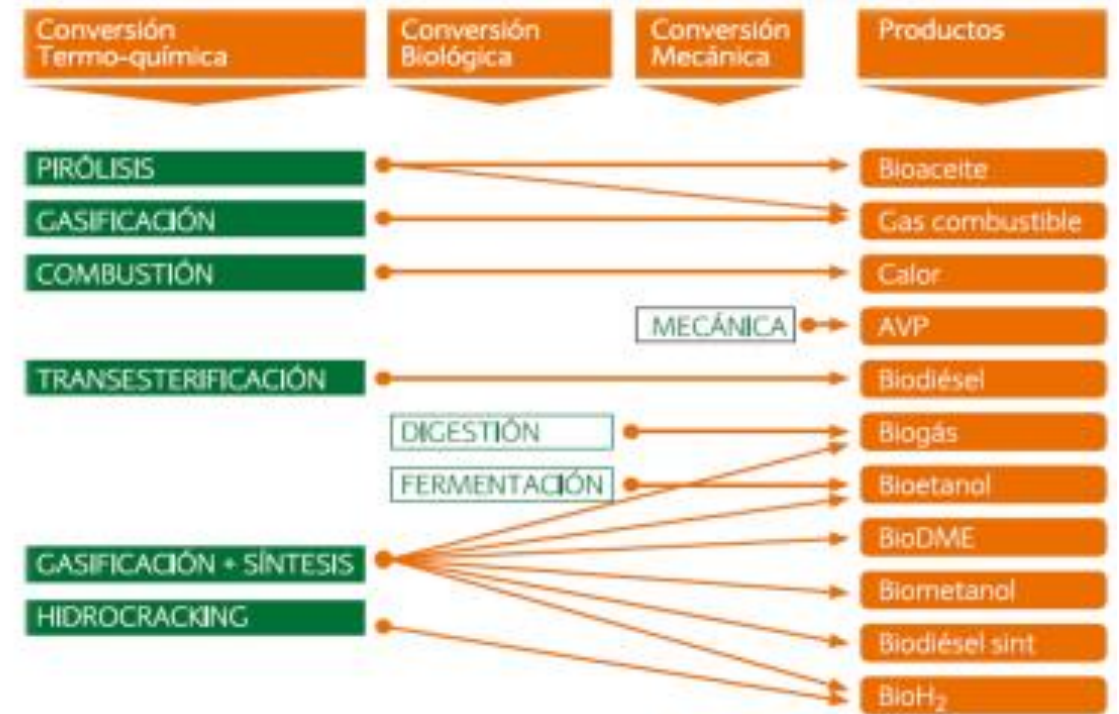
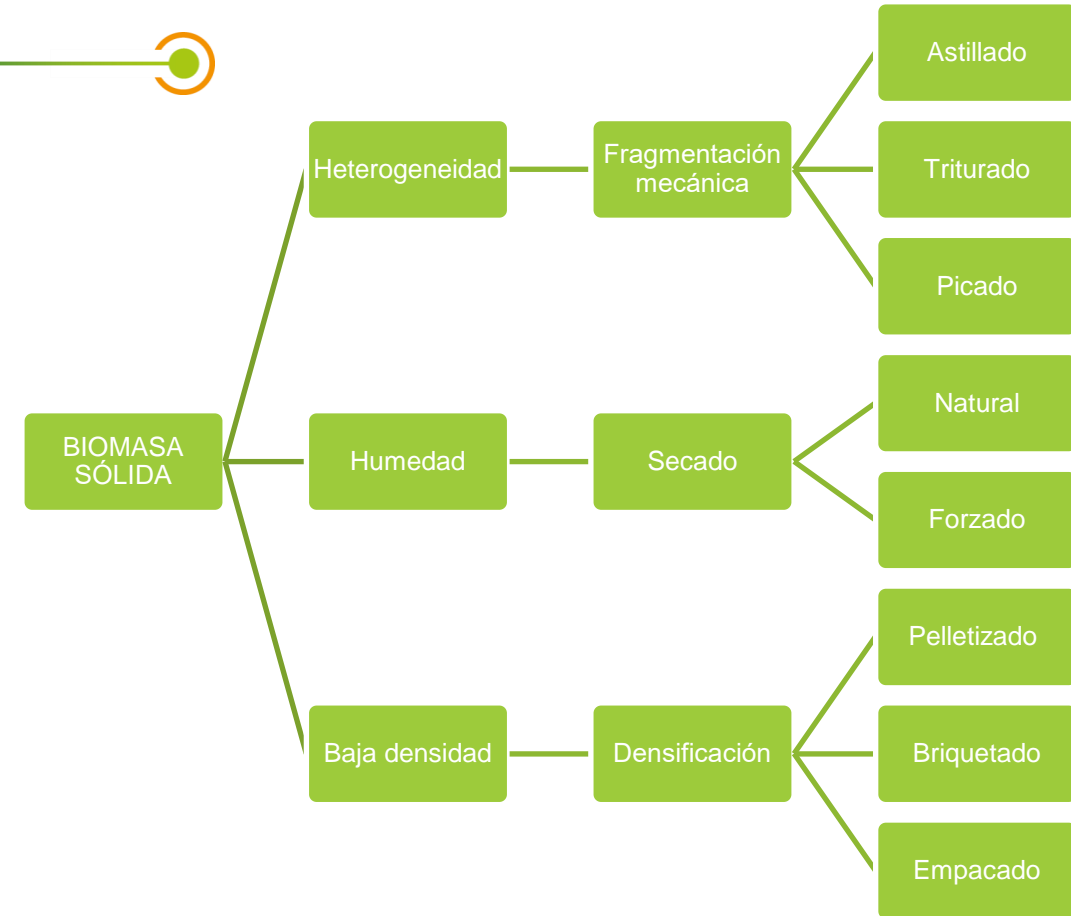
Biomasa agro-industrial



Biomasa industrial

# BIOENERGIA

## TRANSFORMACIÓN



Fuente: BIOPLAT





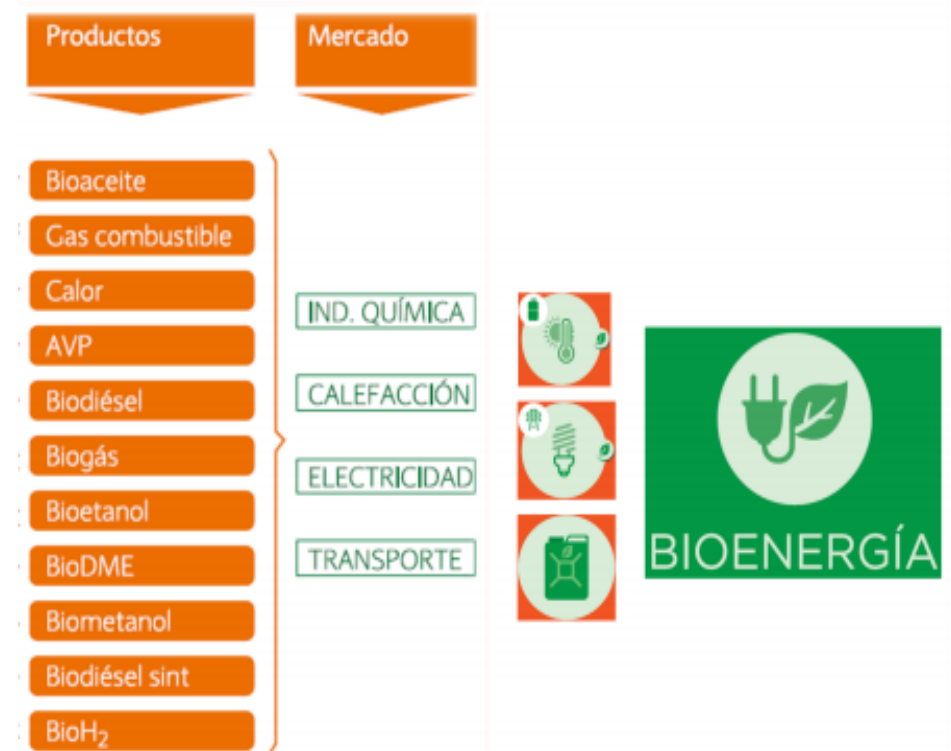
# BIOENERGIA

## USOS FINALES

- Cuando la transformación de biomasa da lugar a la generación de electricidad, calor o biocombustibles, se conoce como BIOENERGÍA

### La Bioenergía:

- Ayuda en la generación y mantenimiento de empleos
- Contribuye a cumplir con los objetivos de cambio climático
- Reduce las emisiones en la generación de energía



# TECHNICAL BIOENERGY AND SUSTAINABILITY ASPECTS

- I. New jobs for the local community.
- II. Activation of local agriculture.
- III. Education of residents in the use of biomass energy sources.
- IV. Biomass is always and everywhere available as a RES.
- V. It reduces the dependence on fossil fuels (currently, coal and natural gas have a combined share of more than 85% in the global heat production).
- VI. Is less expensive than fossil fuels.
- VII. Biomass production adds a revenue source for manufacturers.
- VIII. It is carbon neutral and more environmental-friendly than coal.

3. TECHNICAL BIOENERGY AND SUSTAINABILITY ASPECTS → technical aspects related to Forest biomass, straw, biogas and others but always related to heat production. example from Polish case.



# POLICY RELEVANT MATERIALS



4. Pilot region/ country policy framework





# STAKEHOLDER ENGAGEMENT: What are Stakeholders and Stakeholders Engagement?



## Definitions

**“Any group or individual who can affect or be affected by the achievement of an organization’s objective” (Freeman, 1984)**

- **Stakeholder:** Anyone that has some sort of interest or concern about a bioenergy project from suppliers, investors, customers, authorities, regulators to the general public
- **Stakeholder Engagement:** is the systematic and the conscious process of positively engage and involve stakeholders throughout the project life cycle in order to align its goals with stakeholders’ expectations

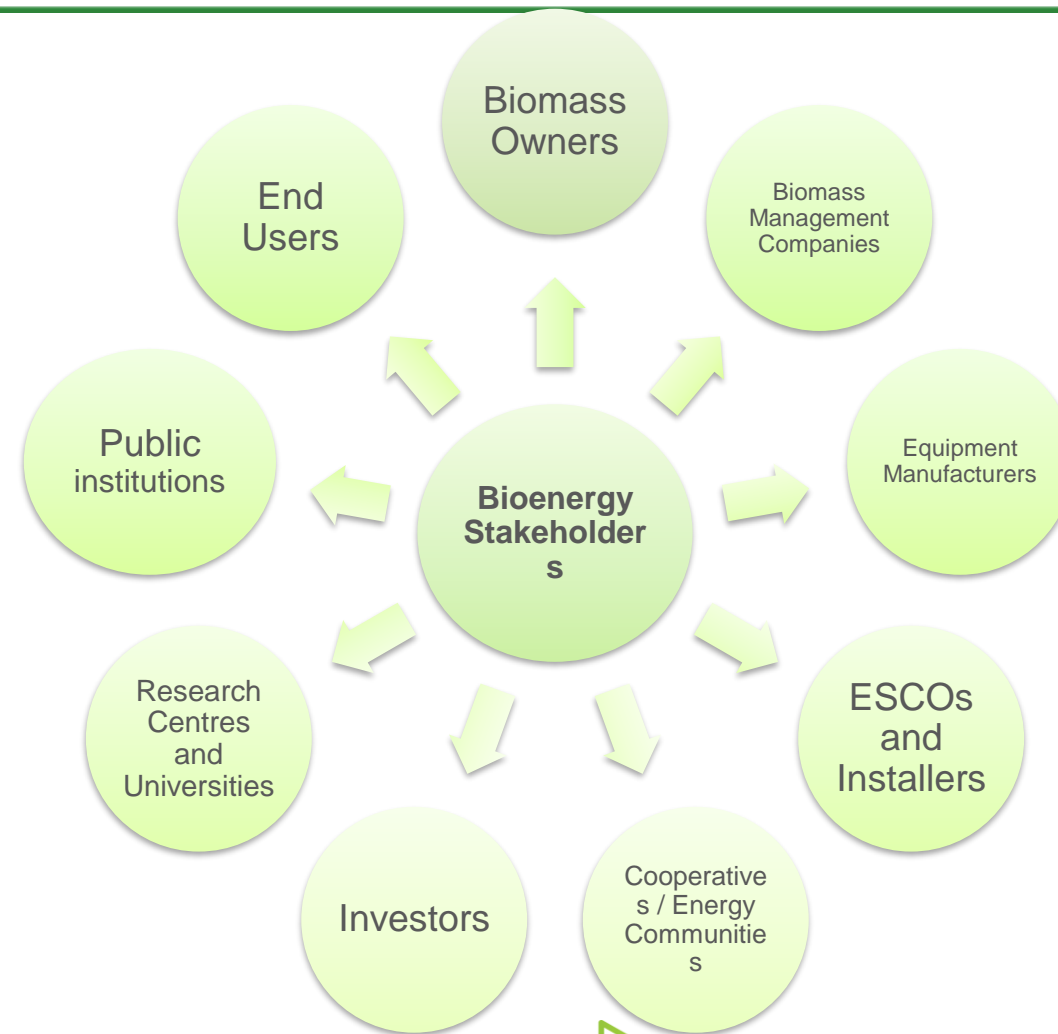


## MODULE 4 – STAKEHOLDER TYPES



<b>Stakeholders types</b>	
<b>Unaware</b>	Unaware of a project's existence
<b>Reluctant</b>	Aware of a project, but hesitant to change
<b>Neutral</b>	Aware of a project, but not fully understand or like it
<b>Supportive</b>	Like and support a project and potentially create an impact
<b>Leading</b>	Actively participate in a project's success

# Lead types of stakeholders in the Pilot Area



# Main Engagement actions that could mobilize local populations around the concept – Biomass Owners, Biomass Management Companies



Biomass Owner

**Example:** Local Farmer, Planter



Income from the sales of biomass



Low expense on the transport of biomass



Ensuring continuity of supplies



Management of post-harvest residues



Local use of the raw material



Biomass Management Companies

**Example:** Company that produces pellets / briquettes



Additional income



Additional advertising of services



No need to import raw materials



Ensuring permanent cooperation



Synergy of financial profits and work for the local community



# Main Engagement actions that could mobilize local populations around the concept – Equipment Manufacturers, ESCOs & Installers



Equipment Manufacturers

**Example:** Producers of pellet boilers (Town and commune of Pleszew)

- ✓ New customers (additional income)
- ✓ New cooperation market
- ✓ Ensuring continuity of supplies
- ✓ Possibility of future servicing of boilers
- ✓ New advertising opportunities



ESCOs and Installers

**Example:** Local companies offering energy-related services

- ✓ New customers (additional income)
- ✓ New order options, audits, reviews
- ✓ New cooperation market
- ✓ Orders related to the reconstruction of infrastructure
- ✓ New advertising opportunities



# Main Engagement actions that could mobilize local populations around the concept – Cooperatives, Public Institutions



## Cooperatives/Energy Communities

**Example:** Energy Clusters in Poland, Energy Co-operatives

- ✓ Independence from energy supplies
- ✓ Deciding on your own energy capabilities
- ✓ Partnering and the use of local raw materials
- ✓ Support for local businesses
- ✓ Financial savings



## Public Institutions

**Example:** National Agricultural Support Center, Lower Silesian Chamber of Agriculture, Oborniki Śląskie Forestry Inspectorate

- ✓ New jobs creation
- ✓ Use of raw materials / surplus raw materials
- ✓ Greater activation of local forestry / agriculture
- ✓ Ensuring energy security for residents
- ✓ General development of the region

# Main Engagement actions that could mobilize local populations around the concept – Research Centre/Universities, Investors



Research Centre/Universities

**Example:** Wroclaw University of Life Sciences and Environmental, Institute of Rural Development and Agriculture of the Polish Academy of Sciences

- ✓ Offering technical support
- ✓ New areas of research
- ✓ Possibility to apply for grants and projects
- ✓ Performing physicochemical tests on request



Investors

**Example:** Housing Communities, Private Companies, Private Investors, Farms

- ✓ Income opportunity
- ✓ Synergy of financial profits and work for the local community
- ✓ Ensuring long-term cooperation
- ✓ New cooperation market

# Main Engagement actions that could mobilize local populations around the concept – End Users (Consumers of Biomass)



End Users (Consumers of Biomass)

**Example:** Households, schools, multi-family buildings, housing cooperatives

- ✓ Cheap source of heat (savings)
- ✓ Provision of biomass supplies
- ✓ Ecological source of heating
- ✓ Synergy of financial savings and work for the local community
- ✓ Limiting the possibility of energy poverty

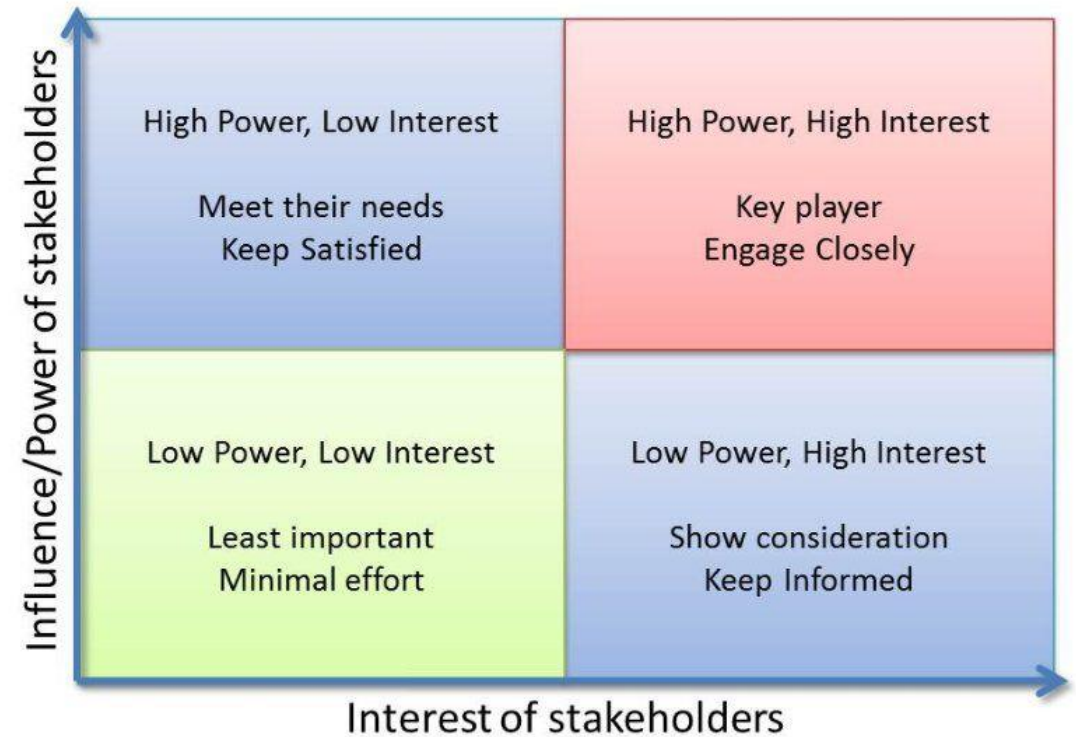


## 1. Stakeholder identification

- analysis and mapping of potential stakeholders based on type, interest and power

## 1. Stakeholder prioritization

- The grid helps to prioritize them based on their interest and power
- High effort & focus on key stakeholders



Source: Monday.com

# MODULE 4 – STAKEHOLDER ENGAGEMENT ACTION DEVELOPMENT (continue)

## 3. Communications plan

- Type: what channels or means to be used
- Frequency: how often
- Content: what to communicate

## 4. Stakeholders' feedback incorporation

- Respect and take into account feedback from the stakeholders regarding the project

## 5. Monitor and report

- Regular and transparent sharing of information and updates back to the stakeholders



Source: Monday.com



# General Stakeholder engagement & mobilization actions in bioenergy community projects

- **Regular personal meetings and small-scale events (offline & online)** with key stakeholders to keep them up-to-date
- **Warm-up events & information campaigns** to raise awareness around bioenergy communities
- **Community events (physical and online)** to identify the most suitable entities to represent and promote community bioenergy heating projects.
- **Info days, training workshops and open discussions** to, among else, define modes to remove or eliminate any legislation barriers that prevent the deployment of RECs etc
- **Emails/Newsletters to other relevant stakeholders** to keep them posted
- **SoMe outreach** to share updates on the project with other stakeholders (of lower interest)



# Objectives



- ✓ Prepare Energy Communities for **accessing finance**
- ✓ Learn to analyze the basic **Business Models for RESCoops**
- ✓ Understand the Basic elements of **business planning**
- ✓ Prepare Energy Communities for **accessing finance**



# 1. Accessing Finance for Bioenergy Community Projects



- Two interrelated aspects:
  - Financing
  - Ownership
- Need for tailored advice and expert financial expertise on per project basis

## 2. Main financial solutions for bioenergy projects

- **Self-financing:** it concerns the shares acquired by members and/or the loans from members
- **Crowdfunding:** an alternative form of funding attracting
- **Bank Loans** from traditional and/or cooperative and ethical banks
- **Public funding** in the form of subsidies and grants in capital and/or in investment from public funds (national and international)
- **Capital and/or investment** support from private funds
- **Venture capital** from RESCoops developers

# Self-financing

- Project capital is raised from the members of the RESCoop (existing or new)
- The capital is raised in the form of equity, bonds or debt
- An annual share interest on that equity, relative to available profit is paid
- Projects may also combine equity and debt in the same way as a privately funded scheme.
- Members are given a single vote, no matter how much they invest in equity (no impact on democratic control)



# Crowdfunding

- A form of crowdsourcing usually through open calls to the wider society to finance projects using internet platforms
- Through open Calls that state the funding needs and the benefits - purposes of the project aim to appeal both to small investors and environmentally aware citizens
- Crowdfunding campaigns aim to attract small individual contributions coming from the wider society, beyond local, or even national borders
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# Bank loan (traditional and ethical banks)



- It is a financing in debt which requires guarantees and the payment of interests.
- The RESCoop should be ready to:
  - Describe why the funds are needed
  - state the amount needed for the project
  - Explain what will be achieved with this money and how the project will produce revenue
- The repayment terms of the loan as well as the years of repayment (time, interest rates)
- What are cash flows and how do they prove viable?
- The asset/collateral given as a guarantee (land, guaranteed feed-in tariff)



# Ethical or not traditional banks

- Ethical Banks: aim for the allocation of funding towards investments for the common good by reallocating its forms of credits and the funds it collects to cultural, social and environmental projects rather than the exclusive pursuit of short-term profit as the only objective
- FEBEA is the European Federation of Ethical and Alternative Banks and Financiers. It gathers 33 financial institutions from 15 countries in Europe, with the aim of developing and promoting Ethical Finance principles.
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# Public Funding

- Public funding programmes are in place in EU countries to support the development of RES and provide financing projects.
- The equity and debt financing mechanisms such as grants and loans through public institutions are part of specific national or regional programs that aim at directly financing projects during the construction and start-up phases of the initiatives

# Joint ventures

- A joint venture refers to the creation of a partnership or conglomerate, in which different entities combine their assets (Capital, expertises etc)
- A new entity is created to share risk or expertise on a temporary basis or project basis
- The venture is regulated by a legal contract between the parties
- The return on investment will depend on the terms of the agreement between the parties reflecting their contribution

## 2. Business Models and the Business Model Canvas



- The purpose of a business model is to clarify how a business creates, delivers, and captures value (Osterwalder & Pigneur, 2010).
- Innovation can broadly be defined to include new forms of economic, social and environmental value creation
- RESCoops business models act as drivers for innovation in the energy transition
- The business model canvas is a common framework for creating and evaluating a business model.



# Business Model Canvas Elements



The business model canvas consists of 9 blocks.

- Each block should describe how an organization or business model should handle the different opportunities and
- threats that can occur in the given block

# The 9 elements provide a coherent view of the business' key drivers



1. Customer Segments: Who are the customers? What do they think? See? Feel? Do?
2. Value Propositions: What's compelling about the proposition? Why do customers buy, use?
3. Channels: How are these propositions promoted, sold and delivered? Why? Is it working?
4. Customer Relationships: How do you interact with the customer through their 'journey'?
5. Revenue Streams: How does the business earn revenue from the value propositions?
6. Key Activities: What uniquely strategic things does the business do to deliver its proposition?
7. Key Resources: What unique strategic assets must the business have to compete?
8. Key Partnerships: What can the company not do so it can focus on its Key Activities?
9. Cost Structure: What are the business' major cost drivers? How are they linked to revenue?



# BMC for RESCoops

- Key partners involve the most leading members of the community profile, either person or entities (NGOs, associations, local or regional government etc)
- Key activities mainly concerning the ways that the Energy Community utilises renewable energy to the local markets and its stakeholders (electricity generation, heating etc)
- Key resources are dealing with the renewable energy sources and their core technologies that are usually implemented within the community projects (e.g. electricity generation connected to the grid, electricity generation for self-consumption)
- Value propositions have to do with the possible utilisation pathways of the produced renewable energy or the community activities.
- Customer segments include the potential stakeholders as beneficiaries from the community actions and projects.
- Cost structure includes the possible available financial and funding resources at which the community operates. It also comprises the most relevant Capital and Operational Expenditures within the community activities.
- Revenue streams refers to all the possible pathways that can bring value to the community within its activities and projects.
- Environmental benefits as an outcome of the community actions respecting the local/national ecosystems.
- Socio-economic benefits to the local and national societies and other communities.



# COMMUNITY BIOENERGY



# COMMUNITY BIOENERGY

- Feed into/connect to existing heat networks in pilot areas that transit to BE.
- Establish a communal heat network.
- Direct heating systems: e.g., collective purchases of individual biomass boilers in community members' homes.
- Switching building-level heating to low-carbon sources on a communal basis.
- Use of bioenergy through biogas-fired cogeneration plants to balance local energy grids that receive large amounts of variable renewable energy (solar, wind).
- Other.....



# COMMUNITY BIOENERGY

## Creation process

### Awakening interest and attracting citizenship

- > Awareness campaign
- > Identification of stakeholders



### Preparation

- > Empowerment of stakeholders.
- > Sharing knowledge about REC.



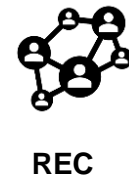
### REC creation

- > Creation and empowerment of the promoter group. Creation and implementation of working groups
- > Creation and implementation of working groups
- > Agree on legal form + energy project
- > Elaboration of a communication strategy



### REC Start-up

- > Introducing REC
- > Incorporation of new members to the CER
- > Start-up of the energy project(s)
- > Start-up of the energy project(s)



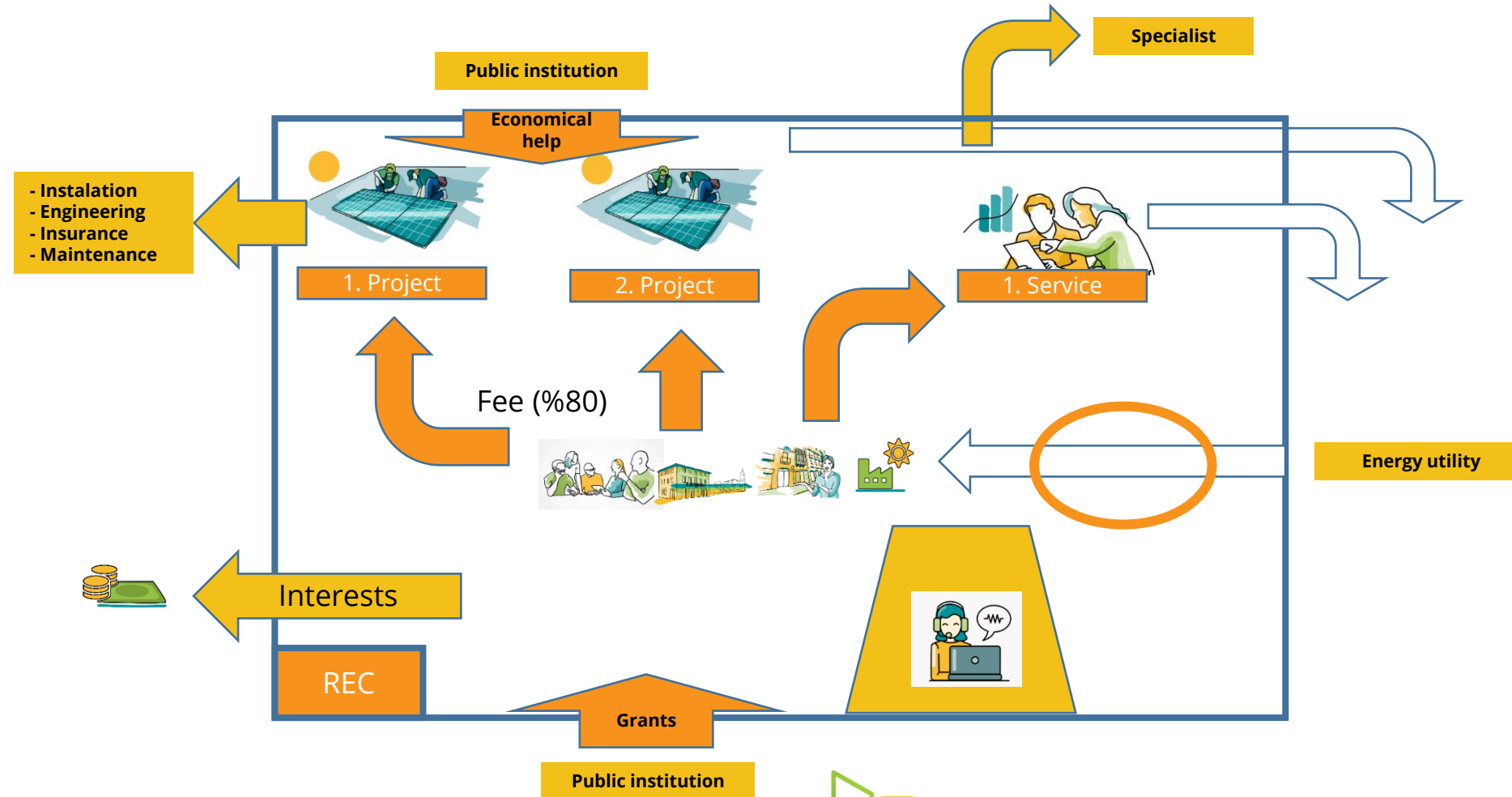
## The role of public institutions



- Avoid institutional and personal **DISTRUST**.
- Elaboración de guías de buenas prácticas. Protección, conservación del **INTERÉS GENERAL**.
- **ACTIVATION OF RESOURCES** at municipal level: cession of roofs and spaces of municipal ownership, involvement of technical staff, resources for meetings and constitution of the community, reserving spaces to projects promoted or collaborating with the CER.
- Enabling a permanent energy service such as the **ENERGY OFFICE**.
- Revision of the **FISCAL POLICY** oriented to the improvement of energy efficiency, renewable energies and sustainable mobility.
- To use the usual **DISSEMINATION CHANNELS** of the City Council for the dissemination of this model in the municipality.
- While the REC achieves effective autonomy, it can act as a **FACILITATOR**.

# COMMUNITY BIOENERGY

## Community structure



# COMMUNITY BIOENERGY









## What can offer?

Type of service		Solar		Wind	Hydro	Biomass/Biogas			Other	
		PV	Thermal		Mini	Forest	Agricultural	Residues		
Self consumption	Individual									
	Colective									
Energy generation	Electrical									
	Thermal									
Advice	Refurbishment									
	Efficiency									
	Training									
Electric charger										
Car Sharing										







	Autoconsumo individual				Autoconsumo colectivo	
Tecnología	Calderas individuales automáticas	Calderas de leña eficientes	Calderas de leña de gasificación	Calderas automáticas de astilla	Redes de calor alimentada por calderas de biomasa	Centros de acopio de biomasa
Combustible	Pellets 	Madera/Troncos 	Madera/Troncos + Biogás 	Astilla de corte 	Astilla de corte o pellets 	Astilla, madera 
Capacidad instalada tipo	5-15 kW	20-40 kW	20-40 kW	50-200 kW	100kW-3MW	N/A
Usuarios, consumidores	Unifamiliares, apartamentos, Adosados	Unifamiliares, Adosados	Unifamiliares, Adosados	Edificios terciarios públicos, comerciales e industrias.	Domestico, Edificios terciarios públicos, comerciales e industrias.	Domestico, Edificios terciarios públicos, comerciales e industrias.
Abastecimiento combustibles	Entrega a granel o sacos	Entrega a granel o pilas	Entrega a granel o pilas	Entrega a granel	Entrega a granel	Entrega a granel
Almacenamiento	Silo automático o en la propia caldera.	Almacén, Manual, Existen hogares de combustión grandes para disminuir frecuencia de carga	Almacén, El tronco se cuece y dura hasta 10 horas sin necesidad de cargar.	Silos automático, sinfín u pneumática entre otros.	Almacenes/Silos automático, sinfín u neumática entre otros. Según disponibilidad de espacio pellet o astilla.  Soluciones modulares: 	Pabellones/almacenes  

# COMMUNITY BIOENERGY

## BIOMASS-AGRICULTURAL HEAT APPLICATIONS









	Autoconsumo individual		Autoconsumo colectivo	
<b>Tecnología</b>	Calderas individuales automáticas	Calderas individuales automáticas	Redes de calor alimentada por calderas de biomasa	Redes de calor alimentada por calderas de biomasa
<b>Combustible</b>	Pellets de residuos agrícolas (paja, sarmiento, orujo, huesos aceituna...) 	Residuos sin tratamiento (paja, sarmiento, orujo, huesos aceituna...) 	Residuos sin tratamiento (paja, sarmiento, orujo, huesos aceituna...) 	Pellets de residuos agrícolas (paja, sarmiento, orujo, huesos aceituna...) 
<b>Capacidad instalada tipo</b>	5-15 kW	> 20 kW	> 20 kW	>100 kW
<b>Usuarios, consumidores</b>	Unifamiliares, apartamentos, Adosados	Unifamiliares, Adosados, industrias	Domestico, Edificios terciarios públicos, comerciales e industrias.	Domestico, Edificios terciarios públicos, comerciales e industrias.
<b>Abastecimiento combustibles</b>	Entrega a granel o sacos	Entrega a granel o bolas	Entrega a granel o bolas	Entrega a granel
<b>Almacenamiento</b>	Silo automático o en la propia caldera	Almacenes/Silos automático, sinfín u neumática entre otros. Según disponibilidad de espacio pellet o astilla.	Almacenes/Silos automático, sinfín u neumática entre otros. Según disponibilidad de espacio pellet o astilla.	Silo automático

\*Logística similar a la biomasa forestal, la tecnología debe seleccionarse de acuerdo a la biomasa a valorizar



# COMMUNITY BIOENERGY

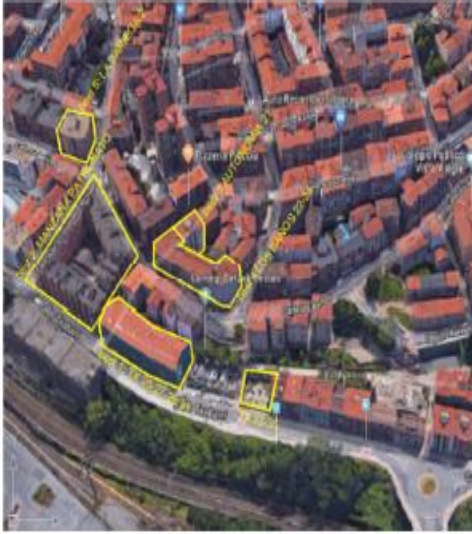
## BIOMASS-WASTE HEAT APPLICATIONS

	Autoconsumo individual			Autoconsumo colectivo	
<b>Tecnología</b>	Calderas individuales/colectivas alimentadas por biometano de red renovable.	Calderas de cogeneración (calor+electricidad)	Calderas de cogeneración (calor+electricidad)	Redes de calor alimentadas por Calderas de cogeneración (calor+electricidad)	Redes de calor alimentadas por Calderas de cogeneración (calor+electricidad)
<b>Combustible</b>	Biometano con garantía de origen renovable (upgrading del Biogás)	Pellets astillas provenientes de residuos de madera 	Biogás de residuos (industria alimentaria, RSU, ganadera) 	Pellets astillas provenientes de residuos de madera 	Biogás de residuos (industria alimentaria, RSU, ganadera) 
<b>Capacidad instalada tipo</b>	10-20 kW	10-50 kW	>100 kW	>100 kW	>100 kW
<b>Usuarios, consumidores</b>	Unifamiliares, apartamentos, Adosados	Domestico, Edificios terciarios públicos, comerciales e industrias.	Edificios terciarios públicos, comerciales, granjas e industrias.	Domestico, Edificios terciarios públicos, comerciales e industrias.	Domestico, Edificios terciarios públicos, comerciales e industrias( agroindustria, ejemplo grandes supermercados)
<b>Abastecimiento combustibles</b>	Mediante la red actual de gas natural	Entrega a granel	Circuitos internos entre caldera y digestor		Circuitos internos entre caldera y digestor
<b>Almacenamiento</b>	Almacenamientos de la red.		Colector de Biogás. Soluciones modulares. 	Colector de Biogás. Soluciones modulares. 	



# COMMUNITY BIOENERGY- EXISTING CASES: Solid Biomass

## SestaoBerri



**Caso:** Sestao Berri

**Entorno:** Urbano

**Tipo de actuación:** Rehabilitación energética 4 edificios (232 viviendas) + abastecimiento calefacción y ACS mediante red de calor (750 kW caldera biomasa + 650 back up GN)

**Biocombustible:** Pellets de biomasa forestal local.



# COMMUNITY BIOENERGY-EXISTING CASES: Solid Biomass

## Sugarai



**Caso:** Sugarai cooperativa

**Entorno:** Rural

**Tipo de actuación:** Producción de biocombustibles sólidos para abastecer demandas locales térmicas desde 2015. En circuito corto no se vende a más de 50 km.

**Biocombustible:** Astilla y troncos de madera para calefacción.





# COMMUNITY BIOENERGY-EXISTING CASES: Solid Biomass

## Vilafranca - Bera



**Caso:** Vilafranca del Penedés - Vineyards4Heat.

**Entorno:** Rural/ Urbano

**Tipo de actuación:** Red de calor en 5 edificios públicos aprovechando subproductos agrícolas con una caldera de 500 kW.

**Biocombustible:** Subproductos agrícolas basados en las podas de vides.



**Caso:** Red de calor Bera

**Entorno:** Rural interior

**Tipo de actuación:** Red de calor (500kW+250kW) alimentando 5 edificios públicos reemplazando calderas de gasoil.

**Biocombustible:** Astilla local.



# COMMUNITY BIOENERGY-EXISTING CASES: Biomass-waste (or wet)

## Mataró-Germany



**Caso:** Mataró

**Entorno:** Urbano

**Tipo de actuación:** Red de calor alimentada por una cogeneración.

**Biocombustible:** Biogás lodos de depuradora.



**Caso:** Comunidades energéticas de biogás en Alemania.

**Entorno:** Rural

**Tipo de actuación:** Producción comunitaria de biogás para cogeneración (electricidad + gas) que alimentan redes de calor.

**Biocombustible:** Purines, lodos de depuradora



# COMMUNITY BIOENERGY-EXISTING CASES : Biomass in REC



**Caso:** SOM  
**Entorno:** Rural  
**Tipo de actuación:** Gestión planta de producción de biogás en base a purines de explotaciones agrarias, para combustión. Generación de electricidad para comercialización y calor para consumo de los digestores.  
**Biocombustible:** Biogás.



**Caso:** Grecia ESEK  
**Entorno:** Urbano /Rual  
**Tipo de actuación:** Gestión planta de producción de biocombustibles sólidos (pellets/astillas) y comercialización.  
**Biocombustible:** Pellets



**Caso:** Norte Italia SEV  
**Entorno:** Rural  
**Tipo de actuación:** Gestión cooperativa de mas de 60 redes de calor (en rangos de 300kW-31MW) abasteciendo alrededor de 16 000 edificios.  
**Biocombustible:** Pellets/astilla  
**Otros:** Por cada 1€ invertido por el cliente 0,7 € se queda en la región frente a los 0,22€ de los sistemas de calefacción originales.

## 2. Main financial solutions for bioenergy projects

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- **Crowdfunding:** an alternative form of funding attracting
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# Self-financing

## DIFFERENT SOURCES OF FINANCING:

- ✓ **EVE (Ente Vasco de la Energía):** Incentive program linked to self-consumption and storage, with renewable energy sources, as well as to the implementation of renewable thermal systems in the residential sector (End date: 12/31/2023).  
<https://www.eve.eus/Programa-de-ayudas/2020/Programa-de-incentivos-ligados-al-autoconsumo-y-al.aspx>
- ✓ **Ayudas del Ayuntamiento de Vitoria-Gasteiz:** Existen tanto bonificaciones para el IBI como para el ICIO en base al Certificado de Calificación Energética (CEE) obtenido tras un proceso de rehabilitación energética de una vivienda (no existen bonificaciones específicas adscritas solamente a la instalación de paneles fotovoltaicos).
- ✓ **MITECO (Ministerio para la Transición Ecológica y el Reto Demográfico):** 100 millones de euros para subvencionar todas las fases de creación de una comunidad energética (CE Aprende, CE Planifica y CE Implementa).



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INCLUDE IDENTIFIED LOCAL PUBLIC FUNDINGS.....



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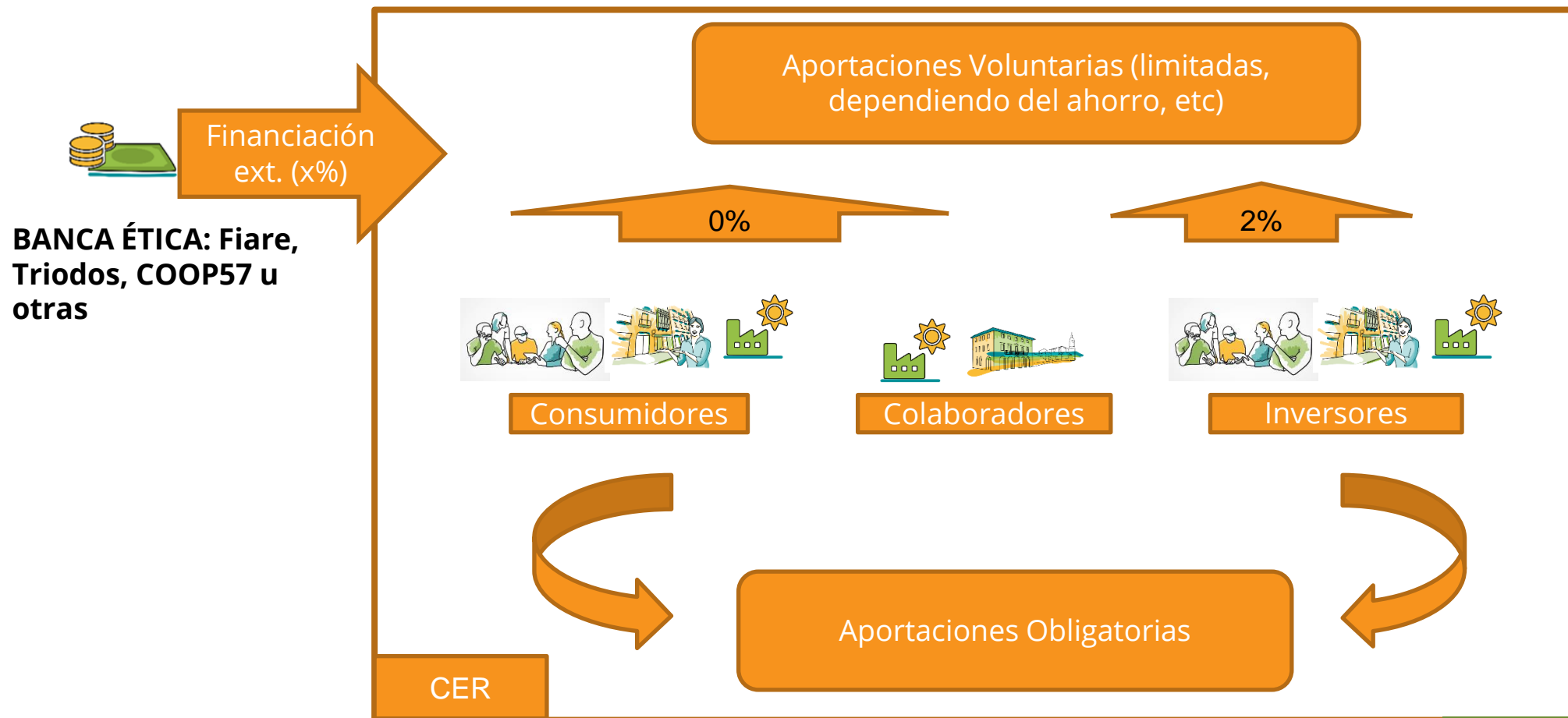
# Business Model Canvas Elements

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## 2.1 Hoja de ruta, como poner en marcha la CER

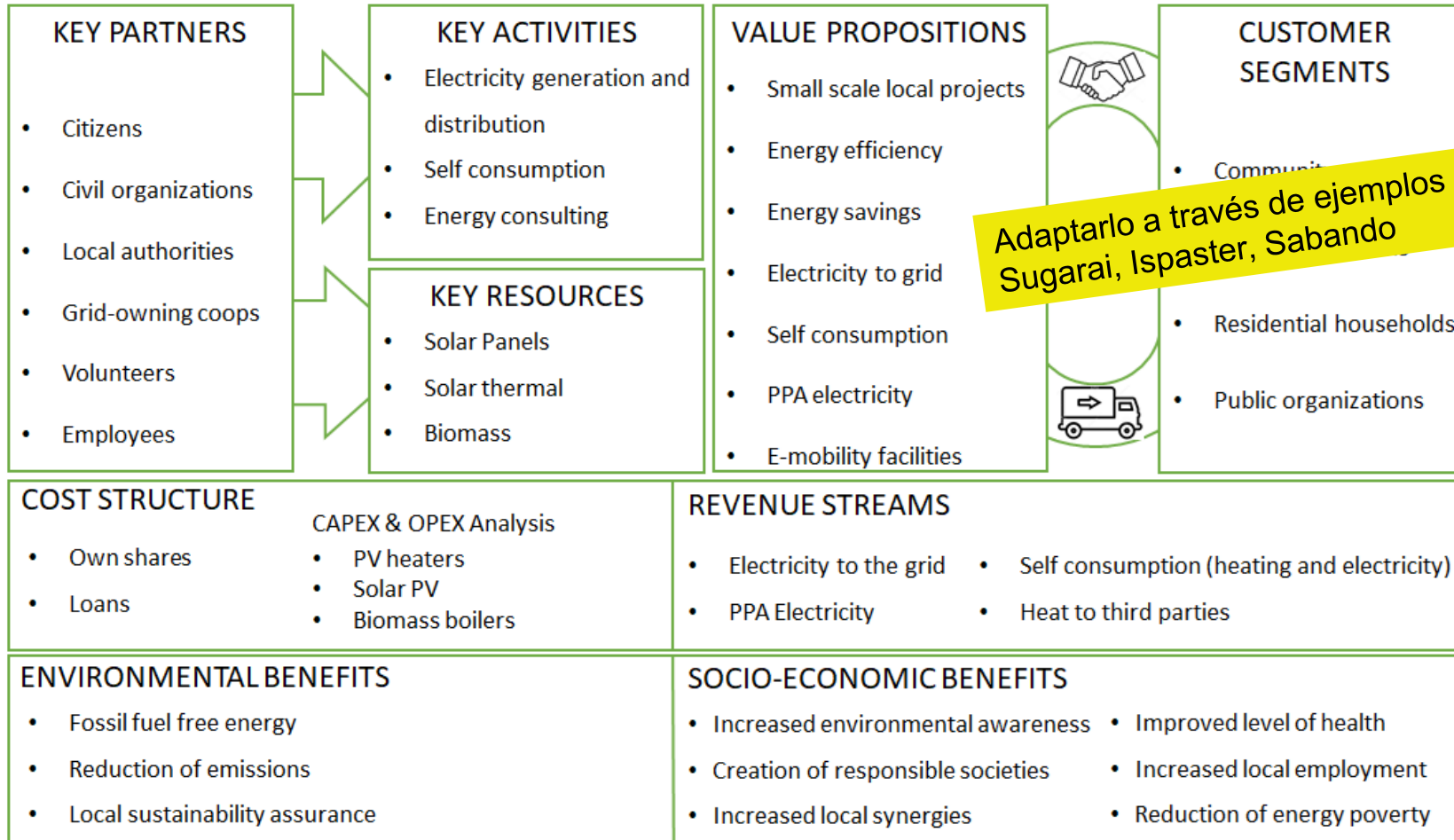
### ESQUEMA FINANCIERO





# Local integrated group of citizens

El modelo que mas se asemeja al tipo de comunidad que queremos promover.



Adaptarlo a través de ejemplos concretos: Sugarai, Ispaster, Sabando



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The responsibility for the information and the views set out in this document lies entirely with the authors. The European Commission is not responsible for any use that may be made of the information it contains.

# MILESKER! MUCHAS GRACIAS!



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